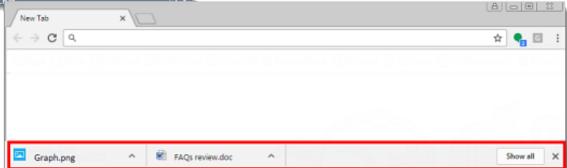


#### Housekeeping









#### Today's Speakers

**Dr. Cynthia McGovern**Orange Leaf Consulting

**Dan Mennenoh, ITP NTP** H.B.Wilkinson Title Company







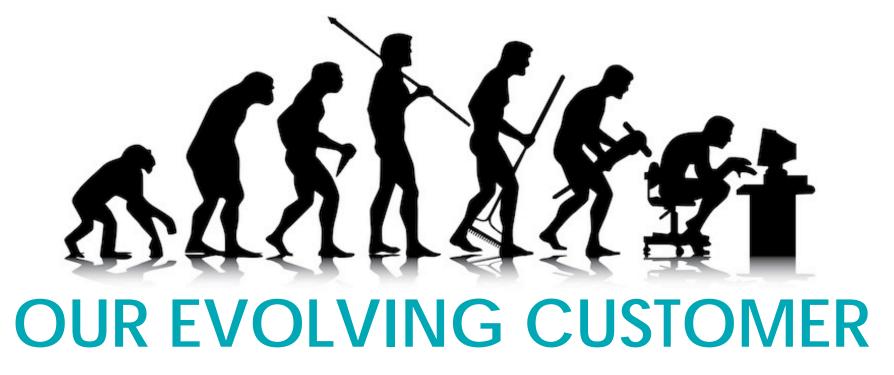
#### Today's Topics

- Our Evolving Customer
- Building Your Bench
- Assessing Your Team
- 4. Building the Job Profile
- Casting Your Net









More Knowledgeable | More Tech Savvy | Greater Expectations







#### Ponder This....

- EVERYTHING has changed in our industry
  - Why are we still recruiting the way we've always recruited?
  - Why do we throw money at key employees as a retention strategy?
  - Are we going to still be doing these same things 20 years from now?
  - Turnover is costly
  - Take time and make a smart decision









## BUIILDING YOUR BENCH

by 2020, Millennials will comprise at least

# 50% of the workforce



Baby Boomers & Generation X









kinesisinc.com

#### Millennial Factoids

- 73% likely to further their education after college
- 3 out of 4 worry about balancing personal and work lives
- Top 3 concerns?
  - Financial security
  - Job stability
  - Career satisfaction

















## **BUILDING THE JOB PROFILE**







#### Help for the Hiring Process

- Job Descriptions and Advertisement Library
  - ALTA's Education Committee Workforce Development Subcommittee partners with National Network of Business and Industry Partners
  - Samples for various positions and relevant skills
- Common Employability Skills
  - normalizes the skills which workers may wish to develop in order to qualify for jobs across many different industries

www.alta.org/human-resources









WHAT DO UGLY **SWEATERS** HAVE TO DO WITH THIS?



#### Conducting the Interviews

- Have a consistent list of questions and scoring system
- Be objective: a personal connection is not enough
- They need to get the job AND do the job
- Is phone use key to the job? Do a phone interview!
- But always follow-up with an in-person meeting
- Use behavioral interviewing to assess potential job performance









#### **Choosing a Winner**

- Uncover the traits, behaviors and skills that lead to success
- Make sure the "organizational fit" is right
- Are their core values aligned with the organization?
- Does their level of commitment match what you need?
- Work 30 years for a gold watch? Not millennials





#### **How to Compete**

- Flex schedule
- Day One healthcare, education, reimbursement, etc.
- More decision-making as close to the customer as possible
- Recognition and mentor programs







# Sometimes You Win, Sometimes You Learn

#### **QUESTIONS?**







#### **CONTACT INFO**

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